



Connect. Engage. Impact.

# 2026 Mergers & Acquisitions Seminar

## February 12 - 13 | Houston, TX

### Program at a Glance

*Additional speakers to be announced*

#### Thursday, February 12, 2026

7:00 AM - 8:00 AM	<b>Registration &amp; Continental Breakfast</b>
8:00 AM - 8:10 AM	<b>Welcome and Introductions</b>
8:10 AM - 9:10 AM	<b>Insights from the Inside: A Conversation with Former Treasury and IRS Leaders</b>  <u>Speakers:</u> Mark Schneider, Alvarez & Marsal Tax Colin Campbell, PwC US Tax LLP
9:15 AM - 10:15 AM	<b>The M&amp;A Market in 2026</b>  <u>Speaker:</u> Audrey Bailey, Lockton
10:15 AM - 10:45 AM	<b>Networking Break</b>
10:45 AM - 11:45 AM	<b>Buyer &amp; Seller Strategies &amp; Considerations</b>  <u>Speaker:</u> James Prettyman, PwC US Tax LLP
11:45 AM - 11:50 AM	<b>Break</b>
11:50 AM - 12:50 PM	<b>M&amp;A Tax Due Diligence</b>  <u>Speakers:</u> Rick Gove, Grant Thornton LLP Josh Goldstein, Alvarez & Marsal Tax
12:50 PM - 1:50 PM	<b>Lunch</b>
1:55 PM - 2:55 PM	<b>Documenting the Deal: The Acquisition &amp; Disposition Agreement</b>  <u>Speakers:</u> Timothy Shuman, McDermott Will & Schulte Joe Pari, Weil, Gotshal & Manges LLP
2:55 PM - 3:00 PM	<b>Break</b>
3:00 PM - 4:00 PM	<b>GAAP/IFRS Purchase Accounting and its Impact on Tax Accounting</b>  <u>Speakers:</u> Len Bernardi, Forvis Mathers Darian Harnish, RSM US LLP

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## Thursday, February 12, 2026 (Cont.)

4:00 PM - 4:30 PM

**Networking Break**

4:30 PM - 5:30 PM

**Operational Tax Issues: The Consolidated Return, Compliance & More**

Speakers:

Bryan Collins, Andersen

Brianne de Sellier, Crowe LLP

5:30 PM - 6:30 PM

**Networking Reception**

## Friday, February 13, 2026

7:15 AM - 8:00 AM

**Continental Breakfast**

8:00 AM - 9:00 AM

**Spin-offs and Split-offs**

Speakers:

Bob Wellen, Phillips & Barker

Brian Loss, KPMG LLP

9:00 AM - 9:05 AM

**Break**

9:05 AM - 10:05 AM

**Use of Partnerships in M&A and Real Estate Transactions**

Speaker:

Kim Arndt, PwC US Tax LLP

10:05 AM - 10:35 AM

**Networking Break**

10:35 AM - 11:35 AM

**Post Closing Legal Entity & Supply Chain Integration Planning**

Speakers:

Jeff Romero, Skadden, Arps, Slate, Meagher & Flom LLP

Rachel Kleinberg, Gibson, Dunn & Crutcher LLP

11:50 AM - 12:50 PM

**Lunch**

12:50 PM - 1:50 PM

**International M&A: The Impact of the OECD Pillar Two/Side-by-Side Agreement**

Speakers:

Lane Morgan, Baker & McKenzie

Kevin Brogan, KPMG LLP

1:50 PM - 1:55 PM

**Break**

1:55 PM - 2:55 PM

**Tax Controversy in M&A**

Speakers:

Gary Wilcox, Mayer Brown

Rob Kovacev, Miller & Chevalier