

2009

ANNUAL REPORT



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^E Executive Committee Member. The Executive Committee consists of the Institute's four senior officers and seven other members of the Board of Directors appointed by the President.

Audited Consolidating Financial Statements

TAX EXECUTIVES INSTITUTE, INC. AND TEI EDUCATION FUND

June 30, 2009

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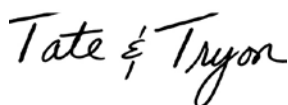
Independent Auditor's Report

To the Board of Directors
Tax Executives Institute, Inc. and
TEI Education Fund

We have audited the accompanying consolidating statements of financial position of Tax Executives Institute, Inc. and TEI Education Fund (collectively, the Organization) as of June 30, 2009 and 2008, and the related consolidating statements of activities and cash flows for the years then ended. These consolidating financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these consolidating financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidating financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidating financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidating financial statements referred to above present fairly, in all material respects, the individual and consolidated financial positions of Tax Executives Institute, Inc. and TEI Education Fund as of June 30, 2009 and 2008, and the changes in their net assets and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.



Washington, DC
July 21, 2009

Consolidating Statements of Financial Position Years Ended June 30, 2009 and 2008

See notes to the consolidating financial statements.

2009

2008

	TEI	TEIF	Total	TEI	TEIF	Total
Assets						
Cash and cash equivalents - Note B	\$ 411,877	\$ 112,496	\$ 524,373	\$ 574,458	\$ 115,439	\$ 689,897
Short-term investments - Notes B, C, & D	7,884,672		7,884,672	10,728,624		10,728,624
Accounts receivable	90,712		90,712	48,595		48,595
Due (to) from affiliate	(3,897)	3,897	-			-
Prepaid expenses	429,472		429,472	92,468		92,468
Long-term investments - Notes B, C, & D	3,504,675		3,504,675	1,820,982		1,820,982
Investments held for deferred compensation - Notes C & E	39,124		39,124	55,838		55,838
Property and equipment - Note F	148,639		148,639	204,325	656	204,981
Total assets	\$ 12,505,274	\$ 116,393	\$ 12,621,667	\$ 13,525,290	\$ 116,095	\$ 13,641,385
Liabilities and net assets						
Accounts payable	106,816	-	106,816	14,538	-	14,538
Accrued liabilities	142,485		142,485	53,865		53,865
Due to brokers for securities purchased	974,665		974,665	2,057,566		2,057,566
Deferred revenue - Note G	2,722,204		2,722,204	3,199,178		3,199,178
Deferred rent - Note J	177,045		177,045	102,634		102,634
Deferred compensation - Note E	39,124		39,124	55,838		55,838
Total liabilities	4,162,339	-	4,162,339	5,483,619	-	5,483,619
Commitment and contingency - Note J			-			-
Net assets - unrestricted	8,342,935	116,393	8,459,328	8,041,671	116,095	8,157,766
Total net assets	8,342,935	116,393	8,459,328	8,041,671	116,095	8,157,766
Total liabilities and net assets	\$ 12,505,274	\$ 116,393	\$ 12,621,667	\$ 13,525,290	\$ 116,095	\$ 13,641,385

Consolidating Statements of Activities Years Ended June 30, 2009 and 2008

See notes to the consolidating financial statements.

2009

2008

	TEI	TEIF	Total	TEI	TEIF	Total
Revenue						
Sponsorships	\$ 1,810,850	\$ -	\$ 1,810,850	\$ 2,048,000	\$ -	\$ 2,048,000
Continuing education	1,565,810		1,565,810	1,821,665		1,821,665
Membership dues	1,403,514		1,403,514	1,387,568		1,387,568
Royalty	606,025		606,025	493,000		493,000
Investment income - Note D	277,583	46	277,629	429,700	37	429,737
Publications	407,337		407,337	422,137		422,137
Initiation Fees	107,800		107,800	144,000		144,000
Other	7,618		7,618	24,437		24,437
Management Fees - Note H	(8,726)	8,726	-	(11,965)	11,965	-
Total revenue	6,177,811	8,772	6,186,583	6,758,542	12,002	6,770,544
Expense						
Program Services						
Continuing education	1,979,956	6,887	1,986,843	1,954,500	8,462	1,962,962
Committee and liaison	582,657		582,657	848,275		848,275
Publications	454,692		454,692	476,928		476,928
Membership services and development	435,962		435,962	306,794		306,794
Dues transferred to chapters	206,220		206,220	210,315		210,315
Total program services	3,659,487	6,887	3,666,374	3,796,812	8,462	3,805,274
Supporting services						
General and administrative	2,206,123	1,587	2,207,710	1,998,501	1,294	1,999,795
Total expense	5,865,610	8,474	5,874,084	5,795,313	9,756	5,805,069
Change in net assets before special project expense	312,201	298	312,499	963,229	2,246	965,475
Special project expense	(10,937)		(10,937)	(42,801)		(42,801)
Change in net assets	301,264	298	301,562	920,428	2,246	922,674
Net assets, beginning of year	8,041,671	116,095	8,157,766	7,121,243	113,849	7,235,092
Net assets, end of year	\$ 8,342,935	\$ 116,393	\$ 8,459,328	\$ 8,041,671	\$ 116,095	\$ 8,157,766

Consolidating Statements of Cash Flows Years Ended June 30, 2009 and 2008

See notes to the consolidating financial statements.

2009

2008

	TEI	TEIF	Total	TEI	TEIF	Total
Cash flows from operating activities						
Change in net assets	\$ 301,264	\$ 298	\$ 301,562	\$ 920,428	\$ 2,246	\$ 922,674
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities						
Depreciation and amortization	74,345	656	75,001	98,915	492	99,407
Loss on disposal of property and equipment	2,846		2,846	50		50
Net loss (gain) on investments	37,726		37,726	(15,622)		(15,622)
Changes in assets and liabilities:						
Accounts receivable	(42,117)		(42,117)	94,856		94,856
Due (to) from affiliate	3,897	(3,897)	-	(15,048)	15,048	-
Prepaid expenses	(337,004)		(337,004)	10,152		10,152
Security deposit				14,306		14,306
Accounts payable	92,278		92,278	(306,535)	(15,000)	(321,535)
Accrued liabilities	88,620		88,620	(578)		(578)
Deferred revenue	(476,974)		(476,974)	(131,612)		(131,612)
Deferred rent	74,411		74,411	102,634		102,634
Total adjustments	(481,972)	(3,241)	(485,213)	(148,482)	540	(147,942)
Net cash (used in) provided by operating activities	(180,708)	(2,943)	(183,651)	771,946	2,786	774,732
Cash flows from investing activities						
Proceeds from sale and maturity of investments	5,144,720		5,144,720	8,407,090		8,407,090
Purchases of investments	(5,105,088)		(5,105,088)	(9,487,237)		(9,487,237)
Purchases of property and equipment	(21,505)		(21,505)	(159,523)		(159,523)
Net cash provided by (used in) investing activities	18,127	-	18,127	(1,239,670)	-	(1,239,670)
Net (decrease) increase in cash and cash equivalents	(162,581)	(2,943)	(165,524)	(467,724)	2,786	(464,938)
Cash and cash equivalents, beginning of year	574,458	115,439	689,897	1,042,182	112,653	1,154,835
Cash and cash equivalents, end of year	\$ 411,877	\$ 112,496	\$ 524,373	\$ 574,458	\$ 115,439	\$ 689,897
Supplemental Disclosure of Cash Flow Information						
Cash paid during the year for income taxes	\$ 15,223	\$ -	\$ 15,223	\$ 46,733	\$ -	\$ 46,733

A. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization: *Tax Executives Institute, Inc.* (TEI), incorporated in 1944 in New York, is a professional organization for corporate and business employees who are responsible for the tax affairs of their employers in an executive, managerial, or administrative capacity. TEI is exempt from the payment of income taxes on its exempt activities under Section 501(c)(6) of the Internal Revenue Code. However, TEI is subject to tax on its unrelated business activities such as advertising.

TEI Education Fund (TEIF) was formed in 1987 to sponsor or co-sponsor continuing education programs and otherwise to further TEI's educational objectives. TEIF is exempt from the payment of income taxes on its exempt activities under Section 501(c)(3) of the Internal Revenue Code, and has been classified by the Internal Revenue Service as other than a private foundation within the meaning of Section 509(a)(1) of the Internal Revenue Code.

Principles of consolidation: The consolidating financial statements include the accounts of TEI and its affiliate, TEIF (collectively referred to as the Organization). Significant inter-organization accounts and transactions have been eliminated in consolidation.

Basis of accounting: The Organization prepares its financial statements on the accrual basis of accounting. Revenue is recognized when earned and expense when the obligation is incurred.

Use of estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from estimates.

Cash and cash equivalents: For financial statement purposes, cash and cash equivalents consists of demand deposits and money market accounts other than those held within the investment portfolio. Money market accounts held in the investment portfolio are classified as investments for financial statement purposes.

Accounts receivable: Accounts receivable consists primarily of amounts owed from customers for advertising and accrued interest receivable. Accounts receivable are presented at the amount due to the Organization. The Organization's management periodically reviews the status of all accounts receivable balances for collectibility. Each receivable balance is assessed based on management's knowledge of the customer, the Organization's relationship with the customer, and the age of the receivable balance. As a result of these reviews, customer balances deemed to be uncollectible are charged directly to bad debt expense. Management believes that the use of the direct write-off method approximates the results that would be presented if an allowance for bad debts was recorded.

Prepaid Expenses: Prepaid expenses include progress payments for development of a new database which has not yet been placed

in service. The database progress payments, amounting to \$319,474 and \$47,513 at June 30, 2009 and 2008, respectively, will be reclassified to property and equipment when the database is complete and has been placed in service.

Net assets: Unrestricted net assets include those net assets whose use is not restricted by donors, even though their use may be limited in other respects, such as by board designation. TEI has established a reserve policy, the goal of which is to maintain minimum reserves equivalent to at least 50 percent of annual operating expenses. This goal has been exceeded and there are no current plans to increase the reserve except as a result of normal operations.

Functional allocation of expenses: The costs of providing various program and supporting service activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the program and supporting services benefited.

Special project expense: Special project expense consists of certain expenses that are nonrecurring or relate to multi-year projects.

Uncertainty in income taxes: The Financial Accounting Standards Board (FASB) issued FASB Staff Position FIN 48-3 (FSP FIN 48-3), *Effective Date of FASB Interpretation No. 48 for Certain Nonpublic Entities*, which grants nonpublic organizations the option to defer the effective date of FASB Interpretation No. 48 (FIN 48), *Accounting for Uncertainty in Income Taxes*. As permitted by FSP FIN 48-3, the Organization has elected to delay the implementation of FIN 48 until the year ended June 30, 2010. The Organization records a liability for income taxes when it believes that such an accrual is warranted based on current law or guidance from the appropriate taxing authorities.

Subsequent events: Subsequent events have been evaluated through July 21, 2009.

B. CONCENTRATIONS

Credit risk: The Organization maintains demand deposit accounts with commercial banks and money market funds with financial institutions. At times, certain balances held within these accounts may not be fully guaranteed or insured by the U.S. federal government. The uninsured portion of these accounts is backed solely by the assets of the underlying institution. As such, the failure of an underlying institution could result in financial loss to the Organization.

Market value risk: The Organization also invests funds in a professionally managed portfolio. Such investments are exposed to market and credit risks. The Organization's investments may be subject to fluctuation in fair value. As a result, the investment balances reported in the accompanying financial statements may not be reflective of the portfolio's value during subsequent periods.

C. FAIR VALUE MEASUREMENTS

The Organization has implemented Statement of Financial

Accounting Standards No. 157 (SFAS 157), *Fair Value Measurements*. SFAS 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. SFAS 157 uses the following prioritized input levels to measure fair value. The input levels used for valuing investments are not necessarily an indication of risk.

Level 1 – Observable inputs that reflect quoted prices for identical assets or liabilities in active markets such as stock quotes;

Level 2 – Includes inputs other than level 1 that are directly or indirectly observable in the marketplace such as yield curves or other market data;

Level 3 – Unobservable inputs which reflect the reporting entity's assessment of the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk such as bid/ask spreads and liquidity discounts.

The following is a summary of input levels used to determine fair values, measured on a recurring basis, of the following assets at June 30, 2009:

	Fair Value	Level 1	Level 2	Level 3
Short-term investments (Note D)	\$ 7,884,672	\$1,993,556	\$5,891,116	\$ -
Long-term investments (Note D)	\$ 3,504,675		3,504,675	
Investments held for deferred compensation (Note E)	\$ 39,124	39,124		
TOTAL	\$11,428,471	\$2,032,680	\$9,395,791	\$ -

D. INVESTMENTS

Short-term: TEI's short-term investments in marketable securities are recorded at market value and consisted of the following, in liquidity order, at June 30,:

	2009	2008
Money Market Funds	\$ 1,993,556	\$ 7,911,551
Certificates of Deposit	3,657,709	1,591,573
Government Securities	1,683,407	200,500
Auction-rate preferred Securities*	550,000	1,025,000
	\$ 7,884,672	\$10,728,624

* During the year ended June 30, 2008, TEI purchased 33 shares of \$25,000 par value auction-rate preferred securities and 2,000 shares of \$100 par value auction-rate preferred securities. The value, liquidity, and related income of these securities are sensitive to changes in economic conditions, including real estate value,

delinquencies or defaults, or both, and may be adversely affected by shifts in the market's perception of the investments, auction failures, and changes in interest rates. During the year ended June 30, 2009, TEI redeemed \$475,000 of auction-rate preferred securities. TEI held 22 shares of \$25,000 par value auction-rate preferred securities at June 30, 2009, and management believes the remaining shares will also be redeemed at their carrying value.

Long-term: TEI's long-term investments in marketable securities are recorded at market value and consisted of the following, in liquidity order, at June 30,:

	2009	2008
TEI		
Certificates of Deposit	\$ 2,202,969	\$ 767,995
Government Securities	1,301,706	1,052,987
	\$ 3,504,675	\$ 1,820,982

Investment income: Investment income consists of the following at June 30,:

	2009	2008
TEI		
Interest	\$ 315,309	\$ 414,078
Net (loss) gain on Investments	(37,726)	15,622
	277,583	429,700
TEIF		
Interest	46	37
	\$ 277,629	\$ 429,737

E. RETIREMENT PLANS

Deferred compensation plan: TEI has a deferred compensation plan under Section 457(b) of the Internal Revenue Code, which covers a key employee. No contributions were made to the deferred compensation plan in the years ended June 30, 2009 and 2008, and management has determined that no future contributions will be made because of the establishment of the 401(k) Plan (see description below). However, participant balances will continue to accumulate earnings and losses. Deferred compensation liabilities amounted to \$39,124 and \$55,838 at June 30, 2009 and 2008, respectively.

Money purchase plan: TEI has a defined contribution money-purchase pension plan, which covers all eligible employees who meet age and length-of-service requirements. Under the plan, TEI's annual contribution amounts to 8 percent of each participant's compensation. Participants are fully vested after six years. TEI's contribution to the plan for the years ended June 30, 2009 and 2008, was \$152,427 and \$132,434, respectively.

401(k) plan: TEI has a defined contribution salary deferral and savings incentive plan, which covers all eligible employees who

meet age and length of service requirements. Under the plan, TEI matches employee contributions as follows: 50 percent of the first 2 percent of compensation, and 25 percent of the next 4 percent of compensation up to the maximum contribution allowed by Internal Revenue Service limits. Participants are fully vested after five years. TEI's contribution to the plan for the years ended June 30, 2009 and 2008, was \$32,436 and \$28,074, respectively. TEI amended the plan effective July 1, 2009 to include automatic enrollment with an opt-out option.

F. PROPERTY AND EQUIPMENT

Acquisitions of property and equipment greater than \$1,000 are recorded at cost and depreciated or amortized using the straight-line basis over the following useful lives: furniture and office equipment – three to ten years; leasehold improvements – over the lesser of the remaining life of the office lease or the estimated useful life of the improvements. Consolidated property and equipment consisted of the following at June 30,:

	2009	2008
TEI		
Office furniture and equipment	\$ 762,298	\$ 804,646
Leasehold improvements	76,856	76,856
	<u>839,154</u>	<u>881,502</u>
Less accumulated depreciation and amortization	(690,515)	(676,521)
	<u>\$ 148,639</u>	<u>\$ 204,981</u>

TEIF's office furniture and equipment cost of \$2,460 and \$7,359 is presented net of accumulated depreciation of \$2,460 and \$6,703, at June 30, 2009 and 2008, respectively.

G. DEFERRED REVENUE

Revenue received in advance of the period in which it is earned is deferred to subsequent years. Deferred revenue consisted of the following at June 30,:

	2009	2008
TEI		
Membership Dues	\$ 1,230,091	\$ 1,266,329
Sponsorships	898,000	1,297,000
Seminars, schools, and conferences	263,175	424,850
Royalty	305,000	200,000
Advertising	16,836	-
Subscriptions	9,102	10,999
	<u>\$ 2,722,204</u>	<u>\$ 3,199,178</u>

H. MANAGEMENT FEES

TEI pays TEIF management fees pursuant to a written agreement

under which TEI agreed to administer the continuing education courses sponsored by TEIF. Under the agreement, TEI paid TEIF a percentage of its net income from the sponsored courses totaling \$8,726 and \$11,965 for the years ended June 30, 2009 and 2008, respectively.

I. CHAPTERS AND REGIONS

TEI has several chapters and regions located throughout the United States of America, Canada, Europe, and Asia. As stipulated in the Chapter Regulations, the activities of the chapters and regions are subject to 1) the policies adopted by TEI's board and 2) the general oversight of TEI's board. This oversight, however, does not constitute control in accordance with the AICPA's Statement of Position 94-3, *Reporting of Related Entities by Not-for-Profit Organizations*. Thus, the chapters and regions are not included in the accompanying consolidated financial statements. Aggregate chapter and region cash balances approximate \$1,500,000 annually.

J. COMMITMENT AND CONTINGENCY

Office lease: TEI leases office space under a non-cancelable operating lease that expires February 2018. The lease contains annual escalations of the monthly base rent. In accordance with generally accepted accounting principles, the difference between cash payments required under the terms of the lease and rent expense has been reported as deferred rent in the accompanying consolidating statement of financial position. Deferred rent will be amortized on a basis to achieve straight-line rent expense over the life of the lease. The lease also contains a tenant improvement allowance which will also be amortized on a straight line basis over the term of the lease. Rent expense was approximately \$474,000 and \$427,000 for the years ended June 30, 2009 and 2008, respectively.

Future minimum lease payments are as follows:

Year Ending June 30,

2010	\$ 403,000
2011	421,000
2012	439,900
2013	460,300
2014	482,200
Thereafter	<u>1,958,000</u>
	<u>\$ 4,164,400</u>

Employment agreement: TEI has an employment agreement with its Executive Director, which expires December 2012. Under the terms of the agreement, should TEI terminate the agreement for any reason other than good cause, it would be obligated to pay the Executive Director's salary and benefits for the remaining period of the agreement.